The Executive Committee met at 09:30-18:00 hours on Saturday 11 February; 09:30-18:00 hours on Sunday 12 February and; 09:30-18:00 hours on Monday 13 February at the Al-Sharq Hotel, Doha, Qatar

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1. Opening of the Meeting

- 2. Minutes of the Previous Meeting
- 3. Reports
- 4. Finance
- 5. Governance
- 6. International Sports Update
- 7. ISAF Commissions
- 8. 2012 Mid-Year Meetings

Present:

Göran Petersson - President

HM King Constantine - President of Honour

Tomasz Holc - Vice-President

Nazli Imre - Vice-President

David Irish - Vice-President

David Kellett - Treasurer

Teo-Ping-Low - Vice-President

Alberto Predieri - Vice-President

Eric Tulla – Vice-President

Jerome Pels - Secretary General (not present for Item 5(c))

Apologies:

HM King Harald V of Norway

Teresa Lara - Vice President

1. Opening of the Meeting

The President welcomed everyone to Doha, Qatar and advised that apologies had been received from HM King Harald V of Norway and Teresa Lara.

2. Minutes of the Previous Meeting

(a) Minutes

The minutes of the Executive Committee meeting of 3, 4, 5, 10, and 12 November 2011 were noted (circulated and approved after the meeting).

(b) Minutes Matters Arising

There were no matters arising.

3. Reports

(a) President's Report

The President gave a brief outline of his activities.



In attendance:

Helen Fry - Head of Administration



(b) Vice-President's Report

The Executive Committee Members gave an overview of their activities since the November meeting under their areas of responsibilities.

i) It was noted that the Doping Risk Assessment for Olympic Sailing had been completed.

Decision

The outcome of the Risk Assessment was approved and it was agreed this should be forwarded to WADA.

- (c) Secretary General's Report
 - i) The ISAF Sailor Classification website is now live.
 - Following the Annual Conference 2011 questions were raised about the criteria for awarding APP funding. The Executive Committee concluded that it would be impractical to base the financial help to MNA on means testing of the parents of the competitors.

Decision

The Youth World Championship Sub-committee will be asked to prepare proposals for the Executive Committee to consider.

iii) The Executive Committee considered a request for an appointment of alternates for Committees and Sub-committees.

Decision

The Executive Committee reiterated their policy of not allowing alternates for Committees and Sub-committees unless the alternate is a representative of another Committee or Sub-committee and the expertise is not available through another member.

- iv) A report of the copyright and trademark situation of the International Laser Class Association was given.
- v) The ISAF Youth World Championships has a title sponsor Four Star Pizza. The official title of the event will be: Four Star Pizza Youth Sailing ISAF World Championship.

4. Finance

(a) Management Accounts

The Secretary General presented the Management Accounts for the 4th Quarter 2011

- (b) Budget 2012
 - i) The Budget for year 2012 as approved by Council was noted.
 - ii) Revisions to the 2012 Budget was considered.

Decision

£25,000 will be allocated for production of a summary video of the 2012 Olympic Sailing Regatta.

 \pounds 25,000 will be allocated as the ISAF contribution to the cost of the evaluation of Olympic Equipment, events and formats 2016. Estimated incomes of \pounds 7,500 entry fees are forecasted.

(c) ISAF Debtors

The company debtors were noted.

(d) Isle of Man Trust

An update on the Isle of Man Trust was received from the Treasurer. The Trust Account will be closely monitoring the assets under management in view of the economic and financial crisis in Europe and will ensure that the portfolio of assets will be able to achieve its goal of preserving its principle value given the difficult and volatile investment conditions.

(e) ISAF Deposits

The Treasurer reviewed the ISAF Deposits and reported that both the short and long term deposits were in line with or at a better level then the cash flow forecast.

(f) Audit Committee Minutes

The Minutes of the Audit Committee meeting of November 2011 was noted.

5. Governance

(a) The decision of the Deutscher Segler-Verband's Rule 69 hearing was received.

Decision

The Executive Committee confirmed the conclusions and decisions of the DSV.

(b) A verbal report on 2 Review Board Appeals was received. The advice from Veale Wasbrough Vizards was noted.

Decision

The Secretary General will instruct Veale Wasbrough Vizards to draft the ISAF appeal briefs taking into account the comments made by the Executive Committee.

(c) The decision of the Royal Yachting Association's disciplinary tribunal about a Rule 69 incident in Perth was informally received. The Secretary General declared a conflict of interest and left the room for the entire discussion and decision.

Decision

The Executive Committee will review all the material and evidence available after the decision of Yachting Australia has been received.

(d) Eric Tulla gave an update on the Code of Ethics / Ethics Commission.

Decision

The Executive Committee would put forward an urgent Submission in May to modify Regulation 34.

- (e) The timelines for 2012 Committee, Sub-committee, Commission, ISAF Council Members and ISAF Officer Nominations was noted.
- (f) ISAF Committee Nominations
 - i) Proposed Meeting Schedule for 2013 to 2016 was reviewed.

Decision

The meeting schedule has been revised as per Appendix 1 but the Executive Committee reserves the right to re-consider the length and cost of the Annual Conference and to encourage the use of modern communications with the aim of shortening the length and reducing the cost of meetings.

ii) The Committee and Sub-committee Nomination process and the Committee nomination form was noted.

Decision

The Committee and Sub-committee Nomination Form was approved subject to strengthening the confidentiality clause.

- (g) ISAF Council Member Nomination Process was noted.
- (h) Election of Officers
 - i) The Election of Officers process was noted.

Decision

The Officers' nomination form was approved.

ii) Election Committee

Decision

The membership of the Election Committee will be decided at the Mid-Year Meeting 2012.

6. International Sports Update

The President gave a verbal update on his activities within the IOC, ASOIF and SportAccord.

7. ISAF Commissions

The minutes of the ISAF Commissions that met in November 2011 were received.

(a) Sailor Classification Commission Recommendations

There were no recommendations.

i) A report on the Disciplinary Procedures issues was received.

Decision

Eric Tulla, the Secretary General, Antony Matusch and Jon Napier will review the entire disciplinary process.

(b) Coaches Commission Recommendations

The Coaches Commission felt that the prohibited use of mobile phones on the water needs to be reviewed.

Decision

The Executive Committee noted the previous Council decision but agreed that mobile phone use and the coaches proposals should be reviewed by the Race Management Sub-committee.

i) Tomasz Holc gave an update on the Coaches Registration System.

Decision

The implementation and concept of Coaches Registration will be put on hold until the proposal is better defined.

- (c) Medical Commission Recommendation
 - The Medical Commission would like to put together two sets of Guidelines; one for Doping Control Agencies to use to explain how the sport of sailing works, who to contact at a regatta etc. The other for Event Organisers to explain how the Doping Control Process works, what help a Doping Control Officer may need; how to find athletes etc.

Decision

The compilation of these guidelines is approved.

ii) Sailing Injury Surveillance Survey

The Medical Commission would like to extend the Sailing Injury Surveillance Survey after its pilot study.

Decision

An extension of the pilot scheme is approved.

(d) International Regulations Commission

There were no recommendations.

- (e) Athletes Commission
 - i) The Athletes Commission recommended that at the next elections in 2013 a member and alternate member should be elected to ensure good attendance at future meetings.

Decision

This recommendation is approved.

ii) The Athletes Commission recommended that an athlete be involved in the Trials of equipment for the 2016 Olympic Sailing Competition to take place in Santander (Spain) late March.

Decision

The Executive Committee noted that a number of athletes is already involved in the evaluation and felt that there is no need to specifically add a representative of the Athletes Commission.

- iii) It was noted that there was an extensive use of social media at the Annual Conference by the members of the Athletes Commission. While it is encouraged to use such tools with the view of improving a more effective and global communication, the Executive Committee felt it necessary to remind the members of the Athletes Commission of their memberships in the frame of the overall corporate structure of the ISAF, which in turn implies a corporate responsibility at all times.
- (f) Information and Tracking Technology Commission

The Information and Tracking Technology Commission recommend a project to build 20 special units which would be used during the medal races at top events.

Decision

This recommendation should be reviewed by the Commission with regard to the cost and needs of events organisers.

8. 2012 Mid-Year Meetings

- (a) The table of deferred submissions was noted. (David Irish, Alberto Predieri and Jerome Pels to work on paper for Deferred Submission 109-11).
- (b) Executive Committee submissions were considered.
- (c) A request for an Equipment Committee to hold a mid-year meeting in Southampton 28 April 2011 was considered.

Decision

The Executive Committee approve a Mid-Year meeting for the Equipment Committee to be held on the proposed date and venue.

9. **ISAF Members**

A progress report was given by the Secretary General on:

- (a) Paraguay
- (b) Vietnam
- (c) Kosovo
- (d) Portugal

The Executive Committee expressed concern at the length of time the Constitution Committee is taking on reviewing membership applications.

10. Events

(a) America's Cup

A verbal update was received from David Kellett.

(b) ISAF Sailing World Cup (SWC)

Alberto Predieri gave a presentation to the Executive Committee about: the current SWC (2009-2012); the future SWC in accordance with the policy approved by Council for a phased implementation (2013-2016); the actual implementation of the future SWC; a brief over the findings (so far) of the Events Committee Working Party appointed in November 2011; feedbacks, concerns, comments from MNAs, sailors, team leaders and classes. The matter was debated at length.

Decision

The implementation of the ISAF Sailing World Cup for the period 2013-2016 shall proceed in accordance with the policy approved by Council in November 2010.

The followings have been also agreed:

1. The agreement with the bidder for the Oceania regatta (Melbourne) is approved subject to the remaining details to be agreed upon;

2. Following the meeting held at the Annual Conference 2011 with a representative of the bidder for the American regatta (Miami), it is approved to proceed further with the negotiation;

3. The bids for the Asian (Qingdao) and Africa / Middle East (Doha) regattas are approved subject to agreement with the bidders on issues of providing supplied equipment and prize money;

4. To investigate the option of extending the European "soft window" (currently the months of April and May) to June and allow an additional European regatta during this time;

5. The Secretary General is authorized to hire a staff member who will be fully dedicated to the implementation and management of the ISAF Sailing World Cup;

6. With the possible introduction of a continental qualification (for the future Olympic Sailing Competition) at ISAF Sailing World Cup regattas, no less than 50% of the places available (at any future Olympic Sailing Competition) must be allocated through the ISAF Sailing World Championships.

- (c) Olympic Sailing Competition 2012
 - i) A progress report was received from the Technical Delegate who reported that everything was on track and he will have a final meeting in April.
 - ii) An outline of the Accreditation available to ISAF was given by the Secretary General.
 - iii) Medal Ceremony

LOCOG have decided the medal ceremony will be held at the venue owing to cost and security at the Nothe. There would be large screens at the Nothe and the Town Centre for the public to watch the ceremony but the final details would not be known until May.

- iv) The Secretary General gave a progress report on tracking on the ISAF Website.
- v) ISAF will host a party for the ITOs at Weymouth.
- (d) Olympic Sailing Competition 2016
 - i) An update on the Evaluation of Olympic Equipment was received. Evaluation Entrant Invitations were sent at the beginning of February. MNAs have been invited to register sailors to attend the trials and interest has already been received. The Executive Committee noted that the following members had been appointed to the Equipment Evaluation Team (subject to availability):

Dick Batt (GBR) (Chair) Alejandro Abascal (ESP) Riccardo Simoneschi (ITA) Georg Tallberg (FIN) Enrique Figueroa (PUR) Santi Lange (ARG) Sylvie Vogl (AUT) Adrienne Cahalan (AUS) Nebojsa Nikolic (CRO) (Medical Commission) Jason Smithwick (ISAF Staff) Simon Forbes (ISAF Staff) Henry Thorpe (ISAF Staff)

ii) Kiteboard trials

The testing of the format and competition for Kiteboarding will be held at Santander at the time of the Evaluation of the Olympic Equipment

iii) Kiteboard Evaluation Working Party

The Executive Committee noted that the following members had been appointed to the Kiteboard Evaluation Working Party:

Kamen Fillyov - Chair ISAF Windsurfing and Kiteboarding Committee Bruno de Wannemaeker - ISAF Equipment Committee Michael Gebhardt - Olympic Windsurfer and professional Kiteboarder Markus Schwendtner - Executive Secretary, International Kiteboarding Association

The Executive Committee also noted the panel of windsurfing, Kiteboarding and race management experts to prepare a final report for the ISAF Mid-Year meeting:

Tomasz Chamera - ISAF Events Committee Ilker Bayindir - ISAF Windsurfing & Kiteboarding Committee Bruno de Wannemaeker - ISAF Equipment Committee

iv) Olympic Classes Contract

The Olympic Classes Contract was reviewed. It was noted that the contracts need to be signed by 1 May 2012. The Executive Committee members were reminded to provide any editorial comments to the Secretary General as soon as possible.

Decision

The Executive Committee stressed that It is important to address the issue of avoiding clashes between Class World Championship and any other ISAF event and that ISAF have the power to actually overrule a Class decision in order to avoid any clash to occur.

(e) IOC Youth Olympic Games 2014

An update on the IOC Youth Olympic Games 2014 was received.

Decision

The Executive Committee approve the Nanjing Quotas and Continental Countries.

Negotiations for the supply of the Bic Techno 293 should proceed.

The request for bids and the process for evaluating the bids have been approved. The Youth Olympic Games Working Party will evaluate the bids and will make their report to the Executive Committee for their decision at the Mid-Year 2012 meeting.

(f) World Match Racing Tour

The World Match Racing Tour contract was reviewed.

<u>Decision</u>

Eric Tulla, David Kellett and the Secretary General will work further on the contract.

(g) 2011 ISAF Sailing World Championships, Perth

David Kellett gave the following report. This was a successful event with a good venue and sailing conditions. The quality and consistency of the race management was applauded. Special thanks were paid to the Perth 2011 Organizing Committee.

Perth 2011 delivered fleet racing across all the Olympic Classes and the largest ever Women's Match Racing event of its type. One thousand two hundred competitors and their support teams from 77 nations competed at the highest level of the sport with 630 races. Ten new World Champions were crowned.

In order to improve our sports presentation, ISAF introduced 30 minute medal races for the media and this was put before the public taking races as close to the shore and grandstand as possible and this proved to be a very successful development.

The sport of Olympic Sailing was presented to a global audience through live television and the internet, with very positive feedbacks received on the media coverage.

(h) 2014 ISAF Sailing World Championships, Santander

The Secretary General gave a verbal update on progress with the contract. The President was authorised to sign the contract.

(i) Media Advisory Group

A Media Advisory Group will be established to offer clear recommendations, guidance and a future strategy for all on-the-water media activities at ISAF events and at the Olympic Sailing Competition.

Decision

The following members have been appointed to the Media Advisory Group:

Alastair Fox (Chair) – ISAF Events Manager

Malcolm Page – ISAF Athletes Commission

Andrew Preece – Sunset and Vine

Pete Allam – LOCOG Deputy Sailing Manager

Tomasz Chamera – ISAF Race Officials Committee

Tamsin Rand – ISAF Marketing and Media Co-ordinator

(j) The Executive Committee considered attendance at 2012 ISAF events

11. ISAF Technical Delegates

(a) 2012 Beach Bolivarian Games

<u>Decision</u>

Ricardo Navarro (BRA) is appointed as ISAF Technical Delegate.

(b) 2014 Central American & Caribbean Games

<u>Decision</u>

Armando Goulartt (POR) is appointed as ISAF Technical Delegate.

(c) 2015 Pan American Games

Decision

The ISAF Technical Delegate has yet to be appointed.

12. ISAF Marketing Strategy

The Committee received a presentation by Vice President Holc on the ISAF Marketing Strategy prepared by AT Kearney. In reviewing the progress of the ISAF Marketing and

Media Department it was concluded that the creation of the post of Manager (subsequently Head of Marketing and Media) that was to focus on Marketing and Sponsorship within the Secretariat 4 years ago has not resulted in significant income growth. Furthermore, it was noted from the management accounts that the Sponsorship income has actually dropped, especially in 2011.

Decision

To work with outside consultants for the commercial projects of ISAF and that the Secretary General, Tomasz Holc and Alberto Predieri are to meet with representatives of AT Kearney with the specific brief to put in place all the necessary marketing tools and to prioritise the sponsor acquisition for the ISAF Sailing World Cup, the ISAF Youth Sailing World Championship and, to the extent to be agreed, the ISAF World Sailing Championships.

13. Copyright Royalty the Racing Rules of Sailing

A proposal was considered regarding copyright royalty for the Racing Rules of Sailing.

Decision

The Copyright fee of 3.5% of the retail price of the book was confirmed for the use of the Rules in publications about the Racing Rules of Sailing.

14. Secretariat

A verbal report was received from the Secretary General.

15. Future ISAF Meetings

- (a) 2012 ISAF Mid-Year Meetings, Stresa, Italy 3-6 May
- (b) 2012 September Executive Meeting, New Forest, UK 8-10 September
- (c) 2012 ISAF Annual Conference Dun Laoghaire, Ireland 1-11 November
- (d) 2013 Annual Conference Oman 7-17 November (Subject to contract)

16. Any Other Business

There was no further business.

	ISAF Annual Conference 2013 7 to 16 November - Oman	
MEETINGS PROGRAMME		
Thursday 7 November 2013		
09:30-18:00	Executive Committee (closed to observers)	
Friday 8 November 2013		
09:30-13:30	Coaches Commission (closed to observers)	
09:30-13:30	International Regulations Commission	
09:30-13:30	Medical Commission (closed to observers)	
09:30-13:30	Olympic Classes Sub-committee	
14:30-18:00	Executive Committee (closed to observers)	
Saturday 9 November 2013		
09:30-18:00	International Measurers Sub-committee	
09:00-18:00	Registration and Delegates Lounge	
09:30-18:00	Committee Working Room/Meeting Room*	
09:30-13:30	Executive Committee (closed to observers)	
09:30-18:00	International Umpires Sub-committee	
09:30-18:00	Race Management Sub-committee	
09:30-18:00	ISAF Classes Committee	
09:30-18:00	Youth World Championship Sub-committee	
Sunday 10 November 2013		
09:30-16:30	Development and Youth Committee	
09:30-13:30	Match Racing Committee	
09:30-18:00	Windsurfing and Kiteboarding Committee	
09:30-13:30	Class Rules Sub-committee	
09:30-18:00	International Judges Sub-committee	
09:30-18:00	Racing Rules Committee Working Party (closed to observers)	
16:30 18:00	Training and Development Seminar	
14:30-18:00	Empirical Handicap Sub-committee	
14:30-18:00	ERS Working Party (closed to observers)	
14:30-18:00	Sail Rankings Sub-committee	
16:00-20:00	Women's Forum	

Appendix 1

Monday 11 November 2013	
08:00-09:00	Committee Chairmen's Meeting (closed to observers)
09:30-13:30	World Youth Sailing Trust
09:30-18:00	Constitution Committee (Meeting 1)
09:30-18:00	Race Officials Committee
09:30-16:30	Regional Games Committee
09:30-18:00	Special Regulations Sub-committee
14:30-18:00	Committee Working Room/Meeting Room*
14:30-18:00	Equipment Control Sub-committee
17:00-18:30	MNA Secretary Generals' Forum (closed to observers)
Tuesday 12 November 2013	
09:30-13:30	Audit Committee (closed to observers)
09:30-18:00	Equipment Committee
09:30-18:00	Racing Rules Committee
10:00-11:30	MNA Forum
14:30-18:00	Committee Working Room / Meeting Room *
14:30-18:00	Team Racing Sub-committee
Wednesday 13 November 2013	
09:30-13:30	Constitution Committee (Meeting 2)
09:30-18:00	Events Committee
09:30-18:00	Oceanic and Offshore Committee
14:30-18:00	Committee Working Room/Meeting Room*
Thursday 14 November 2013	
09:30-12:00	Executive Committee
14:30-17:00	Council (Administration and Finance)
17:30-18:00	AGM
Friday 15 November 2013	
09:30-18:00	Council (Submissions)
Saturday 16 November 2013	
09:30-13:00	Council (Submissions)
14:30-18:00	Executive Committee (closed to observers)